















# FY21

**Results Presentation** 

**Appendix** 





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**Appendix** 

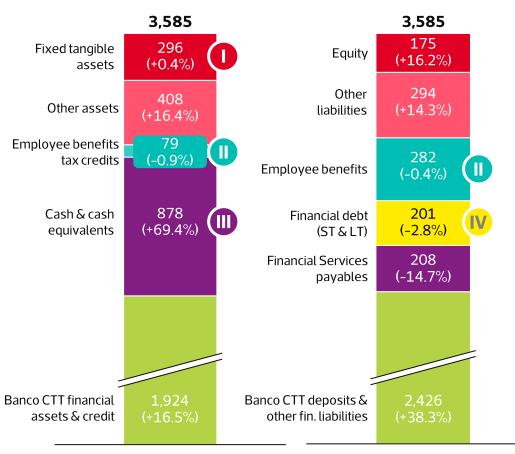
Ctt Committed to deliver



### Key Balance sheet details

#### 31 December 2021 Balance sheet

€ million; % change vs. 31 Dec 2020



rixed tallyible assets				
(+) Rights of use (leases) 103.				
(+) Other fixed tangible assets	192.8			
(=) Fixed tangible assets	296.3			
Rights of use increased €0.9m vs. Dec-20 (+0.9%)  Adjusted cash 1				
(+) Adjusted cash Banco CTT 126.1				
(+) Adjusted cash CTT 16.1				
(=) Adjusted cash 142.3				

Fixed tangible assets

Net employee benefits					
(+) Employee benefits (liabilities) * 281.9					
(+) Employee benefits (equity) 1;2	1.2				
(-) Employee benefits tax credit	78.6				
(=) Net employee benefits 204.5					
* Of which <b>€265m related to healthcare</b>					
IV Financial debt					
	85.8				
IV Financial debt	85.8 ———————————————————————————————————				

Assets

Equity & Liabilities

<sup>&</sup>lt;sup>1</sup>More detail in slide 21 of results presentation; <sup>2</sup>Corresponding to stock option remuneration plan



### Growth in parcels in Portugal and Spain drives revenues and profitability growth in FY21

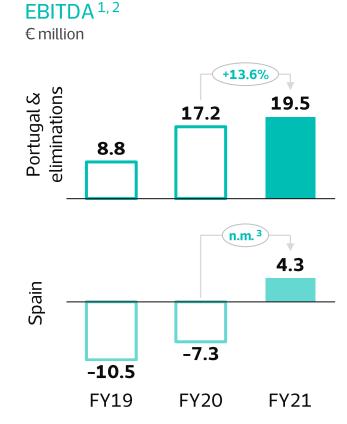
#### Revenues FY21

Consolidated view; € million; % change vs. prior year

Portugal	€135.1m (+14.5%)
Parcels	€118.5m (+22.8%)
Cargo	€8.2m (-28.3%)
Banking network	€4.4m (-32.5%)
Logistics	€3.2m (+31.0%)
Other	€0.9m (-19.0%)
Spain	€117.3m (+62.3%)
Mozambique	€3.2m (+19.0%)
Total	€255.7m (+32.5%)

#### Volumes by region (m items)

Metric	Total
FY21	73.8
vs.FY20	+38.4%



			1.m.
			-1.6
<b>5</b>	-7.3	-13.1 -11.1	
9	FY20 FY21	FY19 FY20	FY21
	Portugal	Spain	
	32.7	41.1	
	+15.2% excluding cargo	+65.0%	

Recurring EBIT<sup>2</sup>

+24.8%

11.2

14.0

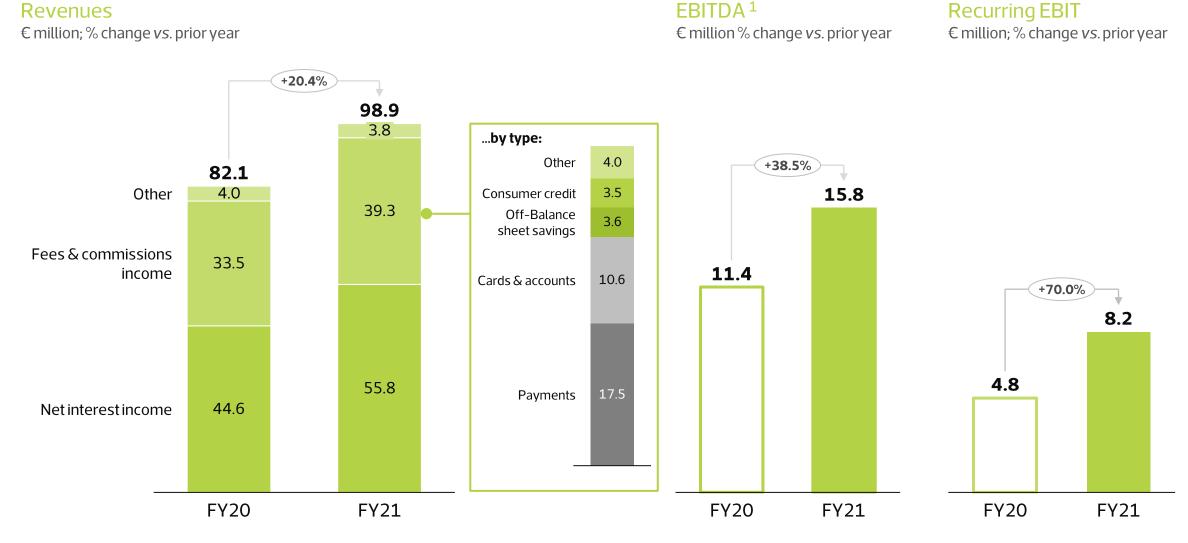
€ million

3.0

<sup>&</sup>lt;sup>1</sup> Excluding Specific items, depreciation & amortization; <sup>2</sup> Individual company views (not consolidated); <sup>3</sup> Not meaningful.



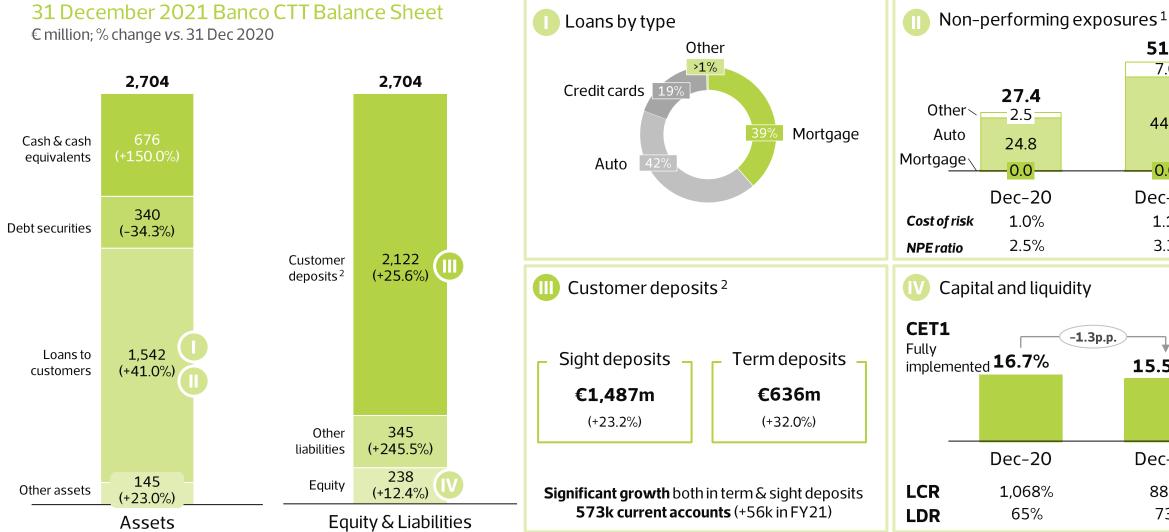
## Banco CTT continues on its path of profitable growth on the back of consumer credit and auto offerings

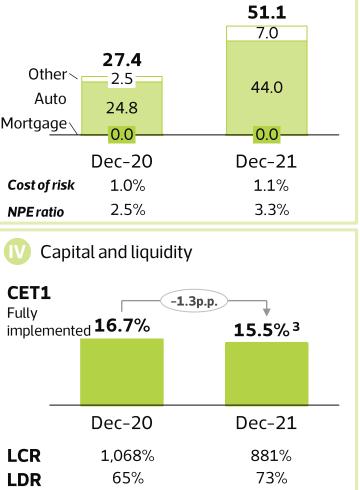


<sup>&</sup>lt;sup>1</sup>Excluding Specific items, depreciation & amortization



### Banco CTT cost of risk remains stable with active management of its capital position





<sup>&</sup>lt;sup>1</sup>New regulatory definition of default which came into effect in January 2021 resulted in a non-recurring growth of non-performing exposures in FY21; <sup>2</sup>Excludes deposits from intragroup companies; <sup>3</sup>Includes the unaudited net income of FY21



### Financial Services & Retail boosted by the renewed commercial dynamics in retail

#### Revenues FY21

€ million; % change vs. prior year

 Savings & insurance
 €23.9m (+3.3%)

 Money orders
 €5.5m (-8.6%)

 Payments
 €1.6m (+1.9%)

 Retail products & services
 €17.6m (+35.2%)

 Other
 €0.4m (-3.7%)

 Total
 €48.9m (+11.0%)

### EBITDA ¹ € million



### Recurring EBIT € million



#### Financial Services volumes by type

Metric	Savings flows (€bn)
FY21	5.6
vs.FY20	19.7%

Placements	i	
4.4		/hich
15.4%		15.5%) c debt

Redemptions	
1.1	
34.7%	

Money orders (m ops.)
13.4
-11.8%

<sup>&</sup>lt;sup>1</sup> Excluding Specific items, depreciation & amortization



### Mail profitability hindered in 2H21 by the decline in inbound mail revenues

#### Revenues FY21<sup>1</sup>

€ million; % change vs. prior year

 Transactional
 €361.2m (+0.7%)

 Advertising
 €19.0m (+3.5%)

 Editorial
 €13.0m (+1.5%)

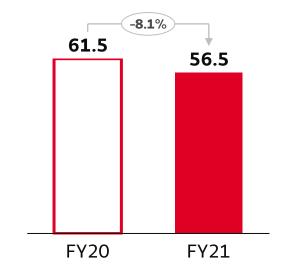
 Business solutions
 €29.0m (+82.8%)

 USO parcels
 €7.9m (+7.4%)

 Philately & other 1
 €10.1m (+5.2%)

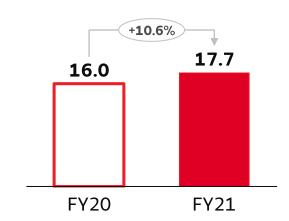
 Total
 €440.3m (+4.1%)

### EBITDA <sup>2</sup> € million



#### Recurring EBIT

€ million



#### Volumes by type (m items)

Metric	Avg. mail prices	Addressed mail	Transactional	Advertising	Editorial	<b>Unaddressed mail</b>
FY21	N.A.	484.6	415.7	39.9	29.0	449.9
vs.FY20	+1.7%	-6.3%	-7.0%	0.4%	-3.5%	9.1%

 $<sup>^1</sup> Including Central \, Structure; ^2 \, Excluding \, Specific \, items, depreciation \, \& \, amortization$ 



### Consolidated Income statement

ome statement Reported		With Banco CTT under equity method		
	FY20	FY21	FY20	FY21
Revenues	745.2	847.9	679.2	766.3
Operating costs	641.6	729.8	582.9	660.1
of which Impairments & provisions	15.3	11.4	6.1	-0.8
EBITDA	103.6	118.1	96.3	106.2
Depreciation & amortization	62.1	58.0	56.3	51.1
of which IFRS 16 impact	24.5	26.4	23.7	25.6
Recurring EBIT	41.5	60.1	40.0	55.1
Specific items	7.0	-1.8	6.8	14.5
EBIT	34.5	61.9	33.2	40.5
Net financial income / (costs)	-9.6	-8.5	-9.6	-8.5
of which IFRS 16 impact	-3.3	-3.1	-3.2	-3.0
Associated companies – gains / (losses)	-1.7	-2.6	-1.5	12.9
Earnings before taxes	23.1	50.8	22.2	44.9
Net profit attributable to equity holders	16.7	38.4	16.7	37.7



### Consolidated Balance sheet

Balance sheet		orted	With Banco CTT under equity method	
	31-Dec-20	31-Dec-21	31-Dec-20	31-Dec-21
Non-current assets	1,984.3	1,970.3	638.8	680.2
Current assets	910.6	1,614.9	484.0	454.9
Assets	2,894.9	3,585.2	1,122.8	1,135.0
Equity	150.3	174.5	150.3	173.9
Liabilities	2,744.6	3,410.7	972.5	961.1
Non-current liabilities	493.4	705.3	444.0	422.5
Current liabilities	2,251.2	2,705.4	528.5	538.6
Equity and Liabilities	2,894.9	3,585.2	1,122.8	1,135.0
Net financial debt <sup>1</sup>	71.4	58.9	153.9	182.4

<sup>&</sup>lt;sup>1</sup> See slide 21 of results presentation for more details



#### Consolidated Cash flow statement

Cash flow	Reported			With Banco CTT under equity method		
Cmillion	FY20	FY21	<b>∆21/20</b>	FY20	FY21	<b>∆21/20</b>
EBITDA	103.6	118.1	+14.5	96.3	106.2	+9.9
Non-cash items	-13.1	-18.9	-5.8	-21.6	-30.4	-8.7
Specific items affecting EBITDA	-7.0	1.8	+8.8	-6.8	-14.5	-7.8
Capex	-33.4	-36.1	-2.7	-27.2	-31.3	-4.1
Change in working capital	-7.2	-3.0	+4.1	-2.5	-2.9	-0.4
Operating cash flow	42.9	61.8	+18.8	38.2	27.1	-11.1
Tax	-9.0	-3.6	+5.3	-2.6	-0.5	+2.1
Employee benefits	-12.1	-12.8	-0.7	-12.1	-12.8	-0.7
Free cash flow	21.8	45.3	+23.5	23.5	13.8	-9.7
Debt (principal + interest)	-1.5	-10.8	-9.2	-1.5	-10.8	-9.2
Dividends	0.0	-12.8	-12.8	0.0	-12.8	-12.8
Acquisition of own shares	0.0	-6.4	-6.4	0.0	-6.4	-6.4
Financial investments & other	-0.3	-8.6	-8.3	-0.3	-18.6	-18.3
Net change in adjusted cash	20.0	6.8	-13.2	21.7	-34.7	-56.4
Change in liabilities FS & other & Banco CTT (net) 1	63.9	351.3	+287.4	-3.5	-36.6	-33.1
Change in other <sup>2</sup>	-8.8	1.6	+10.3	-0.0	-0.0	-0.0
Net change in cash	75.2	359.7	+284.5	18.3	-71.3	-89.5

<sup>&</sup>lt;sup>1</sup>The change in net liabilities of Financial Services and Banco CTT reflects the evolution of credit balances with third parties, depositors or other banking financial liabilities, net of the amounts invested in credit or investments in securities / banking financial assets, of entities of the CTT Group providing financial services, namely the financial services of CTT, Payshop, Banco CTT and 321 Crédito; <sup>2</sup>The change in other cash items reflects the evolution of Banco CTT's sight deposits at Bank of Portugal, outstanding cheques / clearing of Banco CTT cheques, and impairment of sight and term deposits and bank applications



### Specific items with a positive impact on the FY21 P&L

#### Specific items

€ million

Recurr	ring EBIT
Spe	cific items
	Revenues
	Staff costs
	ES&S & other op. costs & other gains

Repo	rted	
FY20	FY21	
41.5	60.1	
7.0	-1.8	
-0.5	-1.0	
3.9	11.2	•
3.6	-12.0	•
34.5	61.9	

€10.6m restructuring charge, related to 97 suspension agreements of employee contracts signed in FY21 and 38 agreements provisioned for 1Q22

Net gain of €12.0m that was primarily related to a €17.8m capital gain booked in connection to the sale of public debt securities to optimize Banco CTT balance sheet against a backdrop of the rollout of the partnership with Sonae, compensated by €2.3m cost with strategic studies and €0.9m in COVID-19 related costs

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